Total survey respondents: 2217 Response rate: 96.1 %

Visionary Leadership

How well did your administrator preparation program prepare you to do each of the following as an administrator?

1. Develop and articulate a vision of teaching and learning for the school			100.0%
consistent with the local education agency's overall vision and goals		DNR 0	0.0%
1 =	Not at all	C	0.0%
2 =	Poorly	10	0.5%
3 =	Adequately	139	6.3%
4 =	Well	594	26.8%
5 =	Very well	1474	66.5%

4.59 **Mean** 0.63 **SD**

2. Develop a shared commitment to the vision among all members of the school community

		DNR 5	0.2%
1 =	Not at all	0	0.0%
2 =	Poorly	4	0.2%
3 =	Adequately	124	5.6%
4 =	Well	569	25.7%
5 =	Very well	1515	68.5%

4.63 **Mean** 0.60 **SD**

2212

2208 99.6%

2208 99.6%

2209

99.6%

99.8%

3. Lead by example to promote implementation of the vision

promote implementation of the vision		DNR 9	0.4%
1 =	Not at all	2	0.1%
2 =	Poorly	4	0.2%
3 =	Adequately	153	6.9%
4 =	Well	566	25.6%
5 =	Very well	1483	67.2%

4.60 **Mean** 0.63 **SD**

4. Share leadership with others in the school community

h others in the school community			
		DNR 9	0.4%
1 =	Not at all	0	0.0%
2 =	Poorly	8	0.4%
3 =	Adequately	136	6.2%
4 =	Well	540	24.5%
5 =	Very well	1524	69.0%

4.62 **Mean** 0.62 **SD**

Instructional Leadership

How well did your administrator preparation program prepare you to do each of the following as an administrator?

5. Promote implementation of K-12 standards, and pedagogical skills, effective instructional practices and student assessments for content instruction $% \left(1\right) =\left(1\right) +\left(1\right) +\left($

		DNR 8	3	0.4%
1 =	Not at all		2	0.1%
2 =	Poorly	10	6	0.7%
3 =	Adequately	230	O	10.4%
4 =	Well	70	1	31.7%
5 =	Very well	1260	D	57.0%

4.45 **Mean**0.71 **SD**

st Responses of "Don't Know" or variations on "N/A" are excluded from the percentage calculations.

Total survey respondents: 2217 Response rate: 96.1 %

6. Evaluate, analyze, and provide feedback on the effectiveness of classroom	2	2208	99.6%		
instruction to promote student learning and teacher professional growth	DNR	9	0.4%		
1 = Not at all		4	0.2%	4.48	Mean
2 = Poorly		22	1.0%	0.72	SD
3 = Adequately		206	9.3%		
4 = Well		653	29.6%		
5 = Very well	1	.323	59.9%		
7. Demonstrate understanding of the school and community context, including the instructional implications of cultural/linguistic, socioeconomic,		2200	99.2%		
and political factors	DNR	17	0.8%		
1 = Not at all		0	0.0%	4 60	Mean
2 = Poorly		6	0.3%	0.61	
3 = Adequately		131	6.0%	0.01	SD
4 = Well		603	27.4%		
5 = Very well	1	.460	66.4%		
			22.22/		
8. Communicate with the school community about school wide outcomes		2193	98.9%		
data and improvement goals	DNR	24	1.1%		
1 = Not at all		0	0.0%		Mean
2 = Poorly		12	0.5%	0.66	SD
3 = Adequately		162	7.4%		
4 = <u>Well</u>		649	29.6%		
5 = Very well	1	.370	62.5%		
School Improvement Leadership					

How well did your administrator preparation program prepare you to do each

of the following as an admin	istrator?				
9. Work with others to identify student and school needs and develop a data-		2072	93.5%		
based school growth plan	,	DNR 145	6.5%		
1 =	Not at all	0	0.0%	4.51	Mean
2 =	Poorly	7	0.3%	0.67	SD
3 =	Adequately	186	9.0%		
4 =	Well	622	30.0%		
5 =	Very well	1257	60.7%		
10. Implement change strat	egies based on current, relevant theories and	2068	93.3%		
best practices in school impr	rovement	DNR 149	6.7%		
1 =	Not at all	0	0.0%	4.53	Mean
2 =	Poorly	10	0.5%	0.66	SD
3 =	Adequately	162	7.8%		
4 =	Well	624	30.2%		
5 =	Very well	1272	61.5%		
11. Identify and use availab	le human, fiscal, and material resources to	2066	93.2%		
implement the school growth	h plan	DNR 151	6.8%		
1 =	Not at all	0	0.0%	4.37	Mean
2 =	Poorly	21	1.0%	0.73	SD
3 =	Adequately	254	12.3%		
4 =	Well	734	35.5%		
5 =	Very well	1057	51.2%		

st Responses of "Don't Know" or variations on "N/A" are excluded from the percentage calculations.

Total survey respondents: 2217 Response rate: 96.1 %

12. Institute a collaborative, ongoing process of monitoring and revising the growth plan based on student outcomes		2064	93.1%
		DNR 153	6.9%
1 =	Not at all	1	0.0%
2 = Poorly		7	0.3%
3 =	Adequately	179	8.7%
4 =	Well	641	31.1%
5 =	Very well	1236	59.9%

4.50	Mean
0.67	SD

Professional Learning and Growth Leadership

How well did your administrator preparation program prepare you to do each of the following as an administrator?

13. Model life-long learning and job-related professional growth		2069	93.3%
		DNR 148	6.7%
1 =	Not at all	0	0.0%
2 =	Poorly	9	0.4%
3 =	Adequately	117	5.7%
4 =	Well	505	24.4%
5 =	Very well	1438	69.5%

4.63	Mean
0.61	SD

14. Help teachers improve their individual professional practice through professional growth activities		93.2%
		6.8%
1 = Not at all	1	0.0%
2 = Poorly	13	0.6%
3 = Adequately	154	7.5%
4 = Well	641	31.0%
5 – Verv well	1258	60.9%

4.52	Mean
0.67	SD

15. Identify and facilitate a variety of professional and personal growth opportunities for faculty, staff, parents, and other members of the sch		93.2%
community in support of the educational program	DNR 150	6.8%
1 = Not at all	0	0.0%

ı uıe	e educational program	DNR 150	6.8%
1 =	Not at all	0	0.0%
2 =	Poorly	16	0.8%
3 =	Adequately	194	9.4%
4 =	Well	641	31.0%
5 =	Very well	1216	58.8%

4.48	Mean
0.70	SD

Organizational and Systems Leadership

How well did your administrator preparation program prepare you to do each of the following as an administrator?

16. Understand and manage the complex interaction of all of the school's		93.1%
systems to promote teaching and learning		6.9%
1 = Not at all	0	0.0%
2 = Poorly	10	0.5%
3 = Adequately	181	8.8%
4 = Well	694	33.6%
5 = Very well	1178	57.1%

4.47	Mean
0.67	SD

Total survey respondents: 2217 Response rate: 96.1 %

17 Davidas issulasias as	d assails while selection builting	2063	93.1%	
17. Develop, implement, and monitor the school's budget		DNR 154	6.9%	
1 =	Not at all	12	0.6%	4.08 Mean
2 =	Poorly	87	4.2%	0.92 SD
3 =	Adequately	472	22.9%	
4 =	Well	648	31.4%	
5 =	Very well	844	40.9%	
18. Implement California sc	hool laws, guidelines, and other relevant federal,	2064	93.1%	
state, and local requirement	s and regulations	DNR 153	6.9%	
1 =	Not at all	0	0.0%	4.41 Mean
2 =	Poorly	22	1.1%	0.74 SD
			-	
3 =	Adequately	249	12.1%	32
•	•			

Community Leadership

How well did your administrator preparation program prepare you to do each of the following as an administrator?

19. Represent and promote	the school's accomplishments and needs to the	2010	90.7%		
LEA and the public	·	DNR 207	9.3%		
1 =	Not at all	2	0.1%	4.34	Mean
2 =	Poorly	15	0.7%	0.75	SD
3 =	Adequately	276	13.7%		
4 =	Well	712	35.4%		
5 =	Very well	1005	50.0%		
20. Engago the community	in helping achieve the school's vision and goals	2008	90.6%		
20. Engage the community		DNR 209	9.4%		
1 =	Not at all	0	0.0%	4.43	Mean
2 =	Poorly	15	0.7%	0.72	SD
3 =	Adequately	224	11.2%		
4 =	Well	646	32.2%		
5 =	Very well	1123	55.9%		

Field-based Experience and Other Program Experiences

21. Were your field-based experiences (check all that apply)		90.1%
		9.9%
Helpful to understanding the day to day roles and responsibilities of a school administrator?	1696	76.5%
Helpful to understanding the long term roles and responsibilities of a school administrator?	1610	72.6%
Helpful in providing an opportunity to practice the job role of a school administrator?	1498	67.6%
Related to the administrator job role that you plan to		
seek?	1421	64.1%
Sufficient?	907	40.9%
My program did not provide field experiences.	35	1.6%

Total survey respondents: 2217 Response rate: 96.1 %

22. My program supervisor (Please check all that apply):	1984	89.5%	
	DNR 233	10.5%	
Was an excellent mentor	1390	62.7%	
Was experienced and effective	1609	72.6%	
Understood current educational theory	1430	64.5%	
Helped me develop problem solving processes that led to my success	1301	58.7%	
Helped me develop collegial practices that led to my success	1230	55.5%	
Was well versed in helping me work through problems in educational leadership	1298	58.5%	
Promoted reflective practice	1452	65.5%	
I did not have a program supervisor	39	1.8%	
	0,5	21070	
	1995	90.0%	
23. My program supervisor provided consistent feedback	DNR 222	10.0%	
1 = Strongly Disagree	87	4.5%	4.31 Mean
2 = Disagree	30	1.5%	0.98 SD
3 = Neutral	118	6.0%	
4 = Agree	666	34.1%	
5 = Strongly Agree	1052	53.9%	
I did not have a program supervisor *	42	-	
	1992	89.9%	
24. My field-based supervisor provided consistent feedback	DNR 225	10.1%	
1 = Strongly Disagree	92	4.8%	4.31 Mean
2 = Disagree	24	1.2%	1.00 SD
3 = Neutral	132	6.9%	
4 = Agree	631	32.8%	
5 = Strongly Agree	1042	54.2%	
I did not have a field-based supervisor *	71	-	
For each statement below select the option which best describes your experience	ce.		
25. I received individualized mentoring and professional development with	1966	88.7%	
knowledgeable program supervisor.	DNR 251	11.3%	
1 = Strongly Disagree	63	3.3%	4.24 Mean
2 = Disagree	37	1.9%	0.94 SD
3 = Neutral	188	9.8%	
4 = Agree	714	37.3%	
5 = Strongly Agree	912	47.6%	
I did not have a program supervisor *	52	-	
26. The field-based experiences I completed during my program helped	1967	88.7%	
prepare me for my role as a school leader.	DNR 250	11.3%	
1 = Strongly Disagree	51	2.6%	4.46 Mean
2 = Disagree	8	0.4%	0.81 SD
3 = Neutral	66	3.4%	
4 = Agree	678	35.1%	
5 = Strongly Agree	1126	58.4%	
I did not have field-based experiences *	38	-	

Total survey respondents: 2217 Response rate: 96.1 %

27. My field-based experiences allowed me to practice and apply my	1961	88.5%		
knowledge of leadership acquired through my program's coursework	256	11.5%		
1 = Strongly Disagree	51	2.7%	4.43	Mean
2 = Disagree	8	0.4%	0.82	SD
3 = Neutral	83	4.3%		
4 = Agree	694	36.1%		
5 = Strongly Agree	1086	56.5%		
I did not have field-based experiences	* 39	-		
For each question below select the option which best describes your experience	ce in your p	reparatio	on progran	n.
	1941	87.6%		
28. Approximately how much time did you spend doing supervised fieldwork?		12.4%		
1 = I did not do any supervised field work	105	5.4%	3.33	Mean
2 = Less than 100 hours	411	21.2%	1.32	
3 = 100 - 299 hours	718	37.0%		
4 = 300 - 599 hours	365	18.8%		
5 = 600 - 799 hours	132	6.8%		
6 = 800 hours or more	210	10.8%		
29. About how often did you communicate with your program supervisor about issues related to your practice?	1955 DNR 262	11.8%	4.12	
1 = Never or I did not have a program supervisor	65	3.3%	4 12	Mean
2 = Less than once per month	189	9.7%	1.38	
3 = Once per month	379	19.4%		30
4 = Twice per month	494	25.3%		
5 = Once per week	524	26.8%		
$6 = \frac{2-3 \text{ times per week}}{}$	247	12.6%		
7 = Daily	57	2.9%		
30. About how often did you receive support in the field from your program	1951	88.0%		
supervisor?	DNR 266	12.0%		
$_{1}$ = Never or I did not have a program supervisor	112	5.7%	3.91	Mean
2 = Less than once per month	259	13.3%	1.52	
3 = Once per month	433	22.2%		
4 = Twice per month	416	21.3%		
5 = Once per week	429	22.0%		
5 = Office bet week		11 50/		
6 = 2-3 times per week	225	11.5%		

Your Overall Program Summary

31. Overall, how well do you think your program prepares graduates to		1960	88.4%
become school leaders?		DNR 257	11.6%
1 =	Poorly	12	0.6%
2 =	Adequately	349	18.0%
3 =	Very well	1573	81.3%
	No opinion, or decline to state *	26	-

2.81 **Mean** 0.41 **SD**

Total survey respondents: 2217 Response rate: 96.1 %

32. How effective was your preparation program at helping you develop the			88.6%
skills and tools you needed to become a school leader?			11.4%
1 =	Ineffective	2	0.1%
2 =	Somewhat effective	80	4.1%
3 =	Effective	560	28.7%
4 =	Very effective	1311	67.1%
	No opinion, or decline to state *	11	-

3.63 **Mean** 0.57 **SD**

33. Please indicate the reason, or reasons, you enrolled in and completed the		1965	88.6%
Preliminary Administrative S	Services program.	DNR 252	11.4%
	Want to get a position as a school administrator	1503	67.8%
	Have a position as a school, district, or county office administrator (completed the program as an Administrative Intern)		
		365	16.5%
	Want to get a position as a district office or county		
	office administrator	720	32.5%
	Wanted to earn a Master's degree	656	29.6%

Administrative Intern)	365	16.5%
Want to get a position as a district office or county office administrator	720	32.5%
Wanted to earn a Master's degree	656	29.6%
Wanted to earn units for the salary schedule	394	17.8%
Other	134	6.0%
34. Which of these best describes your primary job role while you were	1960	88.4%

7 = Other

5 if Willelf of these sest describes your printary job role wille you were			
preparing to be a school lea	der?	DNR 257	11.6%
1 =	General Education Teacher	905	46.2%
2 =	Special Education Teacher	249	12.7%
3 =	Counselor or other Pupil Personnel Services role	102	5.2%
4 =	School Nurse, Teacher Librarian, or Speech Language		
	Pathologist	21	1.1%
5 =	Mentor/Master/Teacher Leader	267	13.6%
6 =	School Administrator (Intern program)	243	12.4%

2.96 *Mean* 2.25 *SD*

Date: 10/31/2017

173

8.8%

Demographics

35. Are you Hispanic or Latino? (Select only one)		87.2%
		12.8%
No, not Hispanic or Latino	1379	71.3%
Yes, Hispanic or Latino	554	28.7%

Total survey respondents: 2217 Response rate: 96.1 %

36. What is your race?

	1733	78.2%
	DNR 484	21.8%
American Indian or Alaska Native	60	2.7%
Chinese	51	2.3%
Japanese	25	1.1%
Korean	29	1.3%
Vietnamese	15	0.7%
Asian Indian	18	0.8%
Laotian	0	0.0%
Cambodian	2	0.1%
Filipino	56	2.5%
Hmong	6	0.3%
Other Asian	17	0.8%
Black or African American	163	7.4%
Hawaiian	10	0.5%
Guamanian	1	0.0%
Samoan	2	0.1%
Tahitian	0	0.0%
Other Pacific Islander	9	0.4%
White	1372	61.9%

37. What is your gender?

	1945	87.7%
	DNR 272	12.3%
Male	535	27.5%
Female	1384	71.2%
Decline to state	26	1.3%

Preliminary Administrative Services Credential Program Completer Survey - 2017

Response Rate by IHE (Statewide completion rate is 96.1 %)

# Survey Requests Made	Comple	of Program ters who onded	Name of Institution
4	4	100 %	ANIMO LEADERSHIP CHARTER HIGH SCHOOL (GREEN DOT PUBLIC SCHOOLS)
47	47	100 %	AZUSA PACIFIC UNIVERSITY
30	30	100 %	BAY AREA SCHOOL OF ENTERPRISE (REACH INSTITUTE)
44	43	97.73 %	BRANDMAN UNIVERSITY
5	5	100 %	CALIFORNIA BAPTIST UNIVERSITY
59	57	96.61 %	CALIFORNIA LUTHERAN UNIVERSITY
11	11	100 %	CALIFORNIA POLYTECHNIC STATE UNIVERSITY, SAN LUIS OBISPO
65	63	96.92 %	CALIFORNIA STATE POLYTECHNIC UNIVERSITY, POMONA
29	27	93.1 %	CALIFORNIA STATE UNIVERSITY, BAKERSFIELD
19	19	100 %	CALIFORNIA STATE UNIVERSITY, CHANNEL ISLANDS
6	5	83.33 %	CALIFORNIA STATE UNIVERSITY, CHICO
120	118	98.33 %	CALIFORNIA STATE UNIVERSITY, DOMINGUEZ HILLS
104	101	97.12 %	CALIFORNIA STATE UNIVERSITY, EAST BAY
68	64	94.12 %	CALIFORNIA STATE UNIVERSITY, FRESNO
39	37	94.87 %	CALIFORNIA STATE UNIVERSITY, FULLERTON
43	41	95.35 %	CALIFORNIA STATE UNIVERSITY, LONG BEACH
25	23	92 %	CALIFORNIA STATE UNIVERSITY, LOS ANGELES
67	64	95.52 %	CALIFORNIA STATE UNIVERSITY, NORTHRIDGE
18	17	94.44 %	CALIFORNIA STATE UNIVERSITY, SACRAMENTO
42	37	88.1 %	CALIFORNIA STATE UNIVERSITY, SAN BERNARDINO
19	18	94.74 %	CALIFORNIA STATE UNIVERSITY, SAN MARCOS
76	75	98.68 %	CALIFORNIA STATE UNIVERSITY, STANISLAUS
211	203	96.21 %	CONCORDIA UNIVERSITY IRVINE
25	22	88 %	FRESNO PACIFIC UNIVERSITY
3	3	100 %	HOPE INTERNATIONAL UNIVERSITY
14	12	85.71 %	HUMBOLDT STATE UNIVERSITY
3	3	100 %	LOYOLA MARYMOUNT UNIVERSITY
67	66	98.51 %	MADERA COUNTY OFFICE OF EDUCATION
3	3	100 %	MILLS COLLEGE
299	292	97.66 %	NATIONAL UNIVERSITY
3	3	100 %	NOTRE DAME DE NAMUR UNIVERSITY
59	54	91.53 %	ORANGE COUNTY DEPARTMENT OF EDUCATION
13	13	100 %	PEPPERDINE UNIVERSITY
27	26	96.3 %	PLACER COUNTY OFFICE OF EDUCATION
35	35	100 %	POINT LOMA NAZARENE UNIVERSITY
74	73	98.65 %	SACRAMENTO COUNTY OFFICE OF EDUCATION
38	37	97.37 %	SAN DIEGO COUNTY OFFICE OF EDUCATION
55	54	98.18 %	SAN DIEGO STATE UNIVERSITY
16	16	100 %	SAN FRANCISCO STATE UNIVERSITY
46	42	91.3 %	SAN JOSE STATE UNIVERSITY
13	11	84.62 %	SAN MATEO COUNTY OFFICE OF EDUCATION
9	9	100 %	SANTA BARBARA COUNTY EDUCATION OFFICE
60	58	96.67 %	SANTA CLARA COUNTY OFFICE OF EDUCATION
16	14	87.5 %	SANTA CLARA UNIVERSITY

Preliminary Administrative Services Credential Program Completer Survey - 2017

Response Rate by IHE (Statewide completion rate is 96.1 %)

# Survey Requests Made	# and % of Program Completers who Responded		Name of Institution
20	20	100 %	SHASTA COUNTY OFFICE OF EDUCATION
28	28	100 %	SONOMA STATE UNIVERSITY
17	17	100 %	ST. MARY'S COLLEGE OF CALIFORNIA
49	44	89.8 %	TEACHERS COLLEGE OF SAN JOAQUIN
20	17	85 %	TOURO UNIVERSITY
10	8	80 %	TULARE COUNTY OFFICE OF EDUCATION
20	19	95 %	UNIVERSITY OF CALIFORNIA, BERKELEY
22	22	100 %	UNIVERSITY OF CALIFORNIA, IRVINE
30	27	90 %	UNIVERSITY OF CALIFORNIA, LOS ANGELES
15	15	100 %	UNIVERSITY OF LA VERNE
5	5	100 %	UNIVERSITY OF PHOENIX
8	7	87.5 %	UNIVERSITY OF REDLANDS
17	17	100 %	UNIVERSITY OF SAN DIEGO
12	12	100 %	UNIVERSITY OF SOUTHERN CALIFORNIA
5	4	80 %	UNIVERSITY OF THE PACIFIC